## Garrett County Demographics

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>2004 (est.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Population</td>
<td>29,846</td>
<td>30,124</td>
</tr>
</tbody>
</table>

### Gender Distribution

<table>
<thead>
<tr>
<th>Gender</th>
<th>2000</th>
<th>2004 (est.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Males</td>
<td>49.3%</td>
<td></td>
</tr>
<tr>
<td>Females</td>
<td>50.7%</td>
<td></td>
</tr>
</tbody>
</table>

### Race Distribution

<table>
<thead>
<tr>
<th>Race</th>
<th>2000</th>
<th>2004 (est.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>29,872</td>
<td>(98.8%)</td>
</tr>
<tr>
<td>African American</td>
<td>165</td>
<td>(0.4%)</td>
</tr>
<tr>
<td>Native American</td>
<td>14</td>
<td>(0.1%)</td>
</tr>
<tr>
<td>Asian</td>
<td>73</td>
<td>(0.2%)</td>
</tr>
<tr>
<td>Hispanic (of any race)</td>
<td>134</td>
<td>(0.4%)</td>
</tr>
</tbody>
</table>

Source: U.S. Census Bureau
Demographics (cont.)

People of All Ages in Poverty (12.5%)
Percentage of Persons below 200% of Fed. Poverty Index (45.5%)
Persons under 18 years of age (22.8%)
Persons 65 years old and over (15.9%)
Median Household Income (est.) 2004 $37,050
Median Household Income (est.) 2004 (MD) $61,350

Sources: U.S. Census Bureau 1990 Model Based Estimate
Maryland Office of Primary Care and Rural Health
Comparison of County Birth Rates with the MD State Average, 2004

Comparison of County Birth Rates*
with the Maryland State Average, 2004.

*Rates are shown on Table 11g.
Number of Births – Garrett County

<table>
<thead>
<tr>
<th>Year</th>
<th>Births</th>
</tr>
</thead>
<tbody>
<tr>
<td>1995</td>
<td>366</td>
</tr>
<tr>
<td>1997</td>
<td>349</td>
</tr>
<tr>
<td>1999</td>
<td>355</td>
</tr>
<tr>
<td>2001</td>
<td>328</td>
</tr>
<tr>
<td>2003</td>
<td>340</td>
</tr>
<tr>
<td>2004</td>
<td>316</td>
</tr>
</tbody>
</table>

Source: Maryland Vital Statistics
Percentage of Women Receiving Late or No Prenatal Care, 2000-2004

Source: Maryland Vital Statistics
Percentage of Low Birth Weight*  
Infants 1998 through 2003

*Weighing less than 2,500 grams (5 ½ pounds)  
Source: Maryland Vital Statistics
Infant Mortality Rates – Deaths per 1000 Live Births (Under One Year Old)

<table>
<thead>
<tr>
<th>Year</th>
<th>Garrett County</th>
<th>Maryland</th>
<th>United States</th>
</tr>
</thead>
<tbody>
<tr>
<td>1995</td>
<td>5.5</td>
<td>8.7</td>
<td>7.6</td>
</tr>
<tr>
<td>1996</td>
<td>8.2</td>
<td>8.4</td>
<td>7.3</td>
</tr>
<tr>
<td>1997</td>
<td>5.7</td>
<td>8.6</td>
<td>7.2</td>
</tr>
<tr>
<td>1998</td>
<td>8.4</td>
<td>8.6</td>
<td>7.2</td>
</tr>
<tr>
<td>1999</td>
<td>8.5</td>
<td>8.3</td>
<td>7.1</td>
</tr>
<tr>
<td>2000</td>
<td>6</td>
<td>7.4</td>
<td>6.9</td>
</tr>
<tr>
<td>2001</td>
<td>15.2</td>
<td>8</td>
<td>6.8</td>
</tr>
<tr>
<td>2002</td>
<td>16.7</td>
<td>7.6</td>
<td>7</td>
</tr>
<tr>
<td>2003</td>
<td>8.8</td>
<td>8.1</td>
<td>6.9</td>
</tr>
<tr>
<td>2004</td>
<td>6.3</td>
<td>8.5</td>
<td>**</td>
</tr>
</tbody>
</table>

Source: Maryland Vital Statistics
Births Per 1,000 Females Ages 15-19

Source: Division of Health Statistics, MD Department of Health and Mental Hygiene
Governor’s Council on Adolescent Pregnancy
Births Per 1,000 White Females
Ages 15-19

Maryland: 36.2, 35.5, 32, 30.7, 30.9, 31.3, 29.6, 28.1, 27.8, 28.4, 29.2, 26.4, 24.6, 22.7, 23.7
Garrett: 54.2, 55.2, 49, 38.1, 47.5, 55.4, 47.4, 52.5, 60.6, 50.9, 45.9, 48.2, 43.7, 33.6, 41.8, 35

Source: Division of Health Statistics, MD Department of Health and Mental Hygiene
Governor’s Council on Adolescent Pregnancy
Mortality In Garrett County and Maryland
Comparison of County Age-adjusted Death Rates* for All Causes with the Maryland State Average, 2002-2004.

Average age-adjusted death rate per 100,000 population:
- Rate significantly lower than Maryland average
- Rate not significantly different from Maryland average
- Rate significantly higher than Maryland average

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rate for All Causes for MD, 2004

Source: Maryland Vital Statistics
Causes of Death 2001-2003

- Septicemia
- Malignant Neoplasms
- Diabetes
- Alzheimer's
- Cardiovascular Diseases
- Hypertension & Hypertensive Renal Cerebrovascular diseases
- Atherosclerosis
- Other Circulatory Diseases
- Influenza & Pneumonia
- Chronic Lower Respiratory Diseases
- Liver and Cirrhosis
- Nephritis, and Nephrosis
- Perinatal Conditions
- Congenital Abnormalities
- All others diseases
- MV Accidents
- Other Accidents
Causes of Death, 2004
Garrett County

- Heart Disease: 43%
- Respiratory Disease: 6%
- Influenza & Pneumonia: 26%
- Alzheimer's Disease: 7%
- Diabetes Mellitus: 6%
- Accidents: 4%
- Malignant Neoplasms: 3%
- Cerebrovascular Disease: 3%
- Suicide: 2%
Comparison of County Age-adjusted Death Rates* for Heart Disease with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Age-adjusted Death Rates Per 100,000 Population
Diseases of the Heart – 2004

Source: Maryland Vital Statistics / DHMH
Comparison of County Age-adjusted Death Rates* for Malignant Neoplasms with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
### Age-adjusted Death Rates Per 100,000 Population

#### Malignant Neoplasms – 2004

<table>
<thead>
<tr>
<th>County</th>
<th>Death Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryland</td>
<td>182.5</td>
</tr>
<tr>
<td>Howard</td>
<td>114.3</td>
</tr>
<tr>
<td>P. G. Mont.</td>
<td></td>
</tr>
<tr>
<td>Calvert</td>
<td></td>
</tr>
<tr>
<td>Charles</td>
<td></td>
</tr>
<tr>
<td>Fred.</td>
<td></td>
</tr>
<tr>
<td>Carroll</td>
<td></td>
</tr>
<tr>
<td>A. A. Hartford</td>
<td></td>
</tr>
<tr>
<td>St. Mary's</td>
<td></td>
</tr>
<tr>
<td>Cecil</td>
<td></td>
</tr>
<tr>
<td>Q. A. Dorchester</td>
<td></td>
</tr>
<tr>
<td>Balt. Co.</td>
<td></td>
</tr>
<tr>
<td>Wicomico</td>
<td></td>
</tr>
<tr>
<td>Garrett</td>
<td>342.2</td>
</tr>
<tr>
<td>Balt. City</td>
<td></td>
</tr>
<tr>
<td>Wash.</td>
<td></td>
</tr>
<tr>
<td>Allegany</td>
<td></td>
</tr>
<tr>
<td>Caroline</td>
<td></td>
</tr>
<tr>
<td>Somerset</td>
<td></td>
</tr>
<tr>
<td>Talbot</td>
<td></td>
</tr>
<tr>
<td>Worc.</td>
<td></td>
</tr>
<tr>
<td>Kent</td>
<td></td>
</tr>
</tbody>
</table>

**Source:** Maryland Vital Statistics / DHMH
Comparison of County Age-adjusted Death Rates* for Cerebrovascular Diseases with the Maryland State Average, 2002-2004.

Average age-adjusted death rate per 100,000 population
- Rate significantly lower than Maryland average
- Rate not significantly different from Maryland average
- Rate significantly higher than Maryland average

*Rates are shown on Table 50.
Age-adjusted Death Rate Per 100,000 for Cerebrovascular Disease by County, 2004

Source: Maryland Vital Statistics / DHMH

* Average of fewer than 20 deaths per year
Comparison of County Age-adjusted Death Rates* for Accidents with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Injury-related Deaths By Age per 100,000
Garrett County, 2003
Percent Above or Below the Maryland Average Rate Injury-Related Emergency Department Visits, 2003

Source: Maryland Health Services Cost Review Commission, Ambulatory Care Dataset, DHMH.
Injury-related ED Visits per 100,000
Garrett County, 2003
Injury-related Hospitalizations per 100,000
Garrett County, 2003
Injury Related Hospitalizations-2003

- Fall, 79
- Motor vehicle traffic, 30
- Natural environment, 7
- Overexertion, 7
- Poisoning, 32
- Struck by/against, 8
- Transport, other, 10
- Other unspecified, 39
Other Mortality Rates

All less than 20 deaths per year
Comparison of County Age-adjusted Death Rates* for Chronic Lower Respiratory Diseases with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Influenza and Pneumonia with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Diabetes Mellitus with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Septicemia with the Maryland State Average, 2002-2004.

Average age-adjusted death rate per 100,000 population

- Rate significantly lower than Maryland average
- Rate not significantly different from Maryland average
- Rate significantly higher than Maryland average

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Human Immunodeficiency Virus (HIV) with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Alzheimer's Disease with the Maryland State Average, 2002-2004.

*Rate significantly lower than Maryland average
Rate not significantly different from Maryland average
Rate significantly higher than Maryland average

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Assault (Homicide) with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Comparison of County Age-adjusted Death Rates* for Intentional Self-Harm (Suicide) with the Maryland State Average, 2002-2004.

*Rates are shown on Table 50.
Other Health Indicators
Percentage Reporting Any Exercise in the Last Month

Source: 2005 BRFSS
Percentage Reporting Moderate or Vigorous Physical Activity* in a Usual Week in Western MD

*10 minutes or more of increased breathing or heart rate

Source: 2005 BRFSS
Percent of students who **ever used** any form of alcohol

1992 question was for beer and wine only

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students who used any form of alcohol in the last 30 days

1992 question was for beer and wine only

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students consuming **five or more servings of alcohol on the same occasion in the last 30 days**

1992 question was for beer and wine only

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of 10th Graders consuming 5 or more servings of alcohol on the same occasion (Last 30 days)

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of 10th Graders consuming 5 or more servings of alcohol on the same occasion (Last 12 months)  2002

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students who **ever used** any drug other than alcohol or tobacco

<table>
<thead>
<tr>
<th>Year</th>
<th>6th</th>
<th>8th</th>
<th>10th</th>
<th>12th</th>
</tr>
</thead>
<tbody>
<tr>
<td>1994</td>
<td>7.9</td>
<td>23.2</td>
<td>41.3</td>
<td>38.7</td>
</tr>
<tr>
<td>1996</td>
<td>8.0</td>
<td>15.8</td>
<td>41.1</td>
<td>34.8</td>
</tr>
<tr>
<td>1998</td>
<td>7.8</td>
<td>29</td>
<td>45.7</td>
<td>39.5</td>
</tr>
<tr>
<td>2001</td>
<td>7.1</td>
<td>22.9</td>
<td>34.4</td>
<td>35.5</td>
</tr>
<tr>
<td>2002</td>
<td>8.0</td>
<td>26.9</td>
<td>38.5</td>
<td>35.5</td>
</tr>
<tr>
<td>2004</td>
<td>8.0</td>
<td>25.9</td>
<td>34.8</td>
<td>34.8</td>
</tr>
</tbody>
</table>

1992 question not asked

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of 10th grade students ever used any drug other than alcohol or tobacco

<table>
<thead>
<tr>
<th>Year</th>
<th>Garrett</th>
<th>Maryland</th>
</tr>
</thead>
<tbody>
<tr>
<td>1994</td>
<td>28.8</td>
<td>40.2</td>
</tr>
<tr>
<td>1996</td>
<td>41.1</td>
<td>41.1</td>
</tr>
<tr>
<td>1998</td>
<td>45.7</td>
<td>42.1</td>
</tr>
<tr>
<td>2001</td>
<td>34.4</td>
<td>38.9</td>
</tr>
<tr>
<td>2002</td>
<td>35.4</td>
<td>39.5</td>
</tr>
<tr>
<td>2004</td>
<td>34.8</td>
<td>33.5</td>
</tr>
</tbody>
</table>

1992 question not asked

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students using any drug other than alcohol or tobacco in the last 30 days

Source: Maryland State Dept of Education
Maryland Adolescent Survey

1992 question not asked
Percent of students using Marijuana (pot, grass) or hashish in last 30 days

1992 question not asked

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students using Heroin in the last 30 days

1992 question not asked

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students using designer drugs (MDMA, Ecstasy) the last 30 days

<table>
<thead>
<tr>
<th>Year</th>
<th>6th</th>
<th>8th</th>
<th>10th</th>
<th>12th</th>
</tr>
</thead>
<tbody>
<tr>
<td>1992</td>
<td>0.6</td>
<td>1.3</td>
<td>0.8</td>
<td>0.6</td>
</tr>
<tr>
<td>1994</td>
<td>0.6</td>
<td>1.5</td>
<td>1.0</td>
<td>1.4</td>
</tr>
<tr>
<td>1996</td>
<td>2.3</td>
<td>2.9</td>
<td>2.9</td>
<td>7.8</td>
</tr>
<tr>
<td>1998</td>
<td>3.3</td>
<td>2.4</td>
<td>2.4</td>
<td>5.0</td>
</tr>
<tr>
<td>2001</td>
<td>3.9</td>
<td>3.6</td>
<td>3.6</td>
<td>5.2</td>
</tr>
<tr>
<td>2002</td>
<td>5.1</td>
<td>3.6</td>
<td>6.1</td>
<td>6.1</td>
</tr>
<tr>
<td>2004</td>
<td>1.4</td>
<td>1.7</td>
<td>1.7</td>
<td>1.9</td>
</tr>
</tbody>
</table>

Source: Maryland State Dept of Education
Maryland Adolescent Survey

1992 question not asked
Methamphetamines

(meth, speed, crank, ice)
Percent of students using methamphetamines in the last 30 days

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Percent of students using methamphetamines in the last 30 days

Source: Maryland State Dept of Education
Maryland Adolescent Survey
Methamphetamines
Percentage used in last 12 months

Source: Maryland State Dept of Education
Maryland Adolescent Survey
## Meth Lab Seizures

### Methamphetamine Lab Seizures

<table>
<thead>
<tr>
<th>State</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryland</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Pennsylvania</td>
<td>18</td>
<td>31</td>
<td>63</td>
<td>107</td>
<td>79</td>
</tr>
<tr>
<td>West Virginia</td>
<td>17</td>
<td>63</td>
<td>73</td>
<td>168</td>
<td>213</td>
</tr>
</tbody>
</table>

Has anyone offered to give you, buy you, or sell you alcohol...

---

Source: Maryland State Dept of Education \ Maryland Adolescent Survey 2002; extracted by GC PCF
Has anyone offered to give you, buy you, or sell you other drugs…

Source: Maryland State Dept of Education \ Maryland Adolescent Survey 2002; extracted by GC PCF
Average Medicaid Enrollment
1996 - 2004

Source: MD DHR Fact Pack 2003
MCHP Dental Utilization Rates by County
Children Age 4-20, Enrolled >= 320 days in a MCO

Source: MD Office of Oral Health
Addictions Admissions to Treatment

Source: ADAA Outlook and Outcomes
Addictions Admissions to Treatment

Source: ADAA Outlook and Outcomes
Garrett County Outpatient Medicaid, MA-Ineligible FFS Total

<table>
<thead>
<tr>
<th>Year</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY02</td>
<td>$675,959</td>
</tr>
<tr>
<td>FY03</td>
<td>$1,057,731</td>
</tr>
<tr>
<td>FY04</td>
<td>$1,213,420</td>
</tr>
<tr>
<td>FY05</td>
<td>$808,240</td>
</tr>
</tbody>
</table>

Source Data MAPS-MD as of 12/31/05
Garrett County Consumers by Age
Source Data MAPS-MD as of 12/31/05

<table>
<thead>
<tr>
<th>Age Group</th>
<th>FY02</th>
<th>FY03</th>
<th>FY04</th>
<th>FY05</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-5</td>
<td>49</td>
<td>63</td>
<td>56</td>
<td>47</td>
<td>883</td>
</tr>
<tr>
<td>6-12</td>
<td>240</td>
<td>328</td>
<td>332</td>
<td>274</td>
<td>1051</td>
</tr>
<tr>
<td>13-18</td>
<td>141</td>
<td>175</td>
<td>214</td>
<td>194</td>
<td>1028</td>
</tr>
<tr>
<td>18-22</td>
<td>52</td>
<td>49</td>
<td>41</td>
<td>54</td>
<td>65+</td>
</tr>
<tr>
<td>22-65+</td>
<td>378</td>
<td>410</td>
<td>381</td>
<td>376</td>
<td>Total</td>
</tr>
<tr>
<td>65+</td>
<td>23</td>
<td>26</td>
<td>4</td>
<td>6</td>
<td>951</td>
</tr>
</tbody>
</table>

# of Consumers
<table>
<thead>
<tr>
<th>Age Group</th>
<th>FY02</th>
<th>FY03</th>
<th>FY04</th>
<th>FY05</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-5</td>
<td>$27,558</td>
<td>$66,637</td>
<td>$75,112</td>
<td>$36,532</td>
</tr>
<tr>
<td>6 - 12</td>
<td>$226,259</td>
<td>$441,168</td>
<td>$510,217</td>
<td>$264,061</td>
</tr>
<tr>
<td>13-17</td>
<td>$142,606</td>
<td>$236,098</td>
<td>$290,425</td>
<td>$197,617</td>
</tr>
<tr>
<td>18-21</td>
<td>$22,496</td>
<td>$26,230</td>
<td>$26,757</td>
<td>$43,938</td>
</tr>
<tr>
<td>22-64</td>
<td>$252,980</td>
<td>$282,742</td>
<td>$308,561</td>
<td>$264,725</td>
</tr>
<tr>
<td>65+</td>
<td>$4,060</td>
<td>$4,856</td>
<td>$2,348</td>
<td>$1,367</td>
</tr>
<tr>
<td>Total</td>
<td>$675,959</td>
<td>$1,057,731</td>
<td>$1,213,420</td>
<td>$808,240</td>
</tr>
</tbody>
</table>

Source Data MAPS-MD as of 12/31/05
Garrett County Core Service Agency
Public Mental Health System
Consumer Counts by Age / Year

<table>
<thead>
<tr>
<th>Age Group</th>
<th>1998</th>
<th>1999</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-5</td>
<td>33</td>
<td>40</td>
<td>54</td>
<td>56</td>
<td>60</td>
<td>83</td>
<td>45</td>
</tr>
<tr>
<td>6-12</td>
<td>180</td>
<td>193</td>
<td>210</td>
<td>233</td>
<td>383</td>
<td>586</td>
<td>440</td>
</tr>
<tr>
<td>13-17</td>
<td>95</td>
<td>128</td>
<td>203</td>
<td>245</td>
<td>268</td>
<td>363</td>
<td>275</td>
</tr>
<tr>
<td>18-21</td>
<td>26</td>
<td>53</td>
<td>68</td>
<td>89</td>
<td>83</td>
<td>83</td>
<td>47</td>
</tr>
<tr>
<td>22-64</td>
<td>448</td>
<td>528</td>
<td>715</td>
<td>744</td>
<td>744</td>
<td>793</td>
<td>540</td>
</tr>
</tbody>
</table>
Missing Data

- Immunization rates
- Hospital Data
- Environmental Data
- Asthma
- Diabetes
- Depression
What’s Really Killing Us?
Half of all premature deaths can be prevented

- **Tobacco Use**
  Heart Disease, Cancers, Respiratory Disease, Infant Deaths

- **Diet/Activity**
  Heart Disease, Cancers, Diabetes, Infant Deaths

- **Alcohol Abuse**
  Heart Disease, Cancers, Accidents, Infant Deaths

- **Other** (Sexual behavior, firearms, toxins, etc.)
  Heart Disease, Cancers, Diabetes, All Injuries, Respiratory Disease, HIV/AIDS, Infant Deaths

Source: HRSA, Community Health Status Report
Garrett County Health Indicators

Motor Vehicle Deaths
Teen Births
Adequacy of Prenatal Care
Low Birth Weight
Child Deaths
Heart Deaths
Cancer Deaths
Infant Mortality

Per 100,000 population
Local Public Health Priorities 06

Access to care for the uninsured *(The private health care system is unable or unwilling to provide primary health care for the most vulnerable segment of the population)*
- Recruitment of health care professionals
- Provision to Home Health services
- Telemedicine
- Dental care for children
- Cancer screening
- Immunization
- Family Planning and STD clinics

Bioterrorism and Environmental Emergencies *(The GCHD is uniquely positioned to provide these “public health” services for the community)*
- Infrastructure development
- Surveillance protocols
- Emergency preparedness
- Risk communication
- Education and training

Community Health *(Grant driven programs that GCHD is uniquely positioned to administer)*
- Health Education and Outreach
- Prevention of Alcohol Tobacco and Other Drugs (ATOD)
- Tobacco cessation
- Dental health education
- Healthy Families home visiting

Behavioral Health *(Substance Abuse and Mental Health)* *(The private sector is unable or unwilling to provide these services at the level of need in the community)*
- System management
- Network Development
- Outpatient clinics
- Outreach to underserved

Public Health Infrastructure *(The GCHD must provide leadership in the community and have the necessary resources to address the above priorities)*
- Grant Resources (State and Federal funding sources are shrinking. Therefore the GCHD must locate and obtain other funding sources of such as foundation grants to provide for critical public health needs)
- Administrative functions including Personnel, Fiscal, Information Technology, etc.
- Leadership